



**Open Report on behalf of Andrew Crookham,
Deputy Chief Executive and Executive Director – Resources**

Report to:	Overview and Scrutiny Management Board
Date:	25 January 2024
Subject:	Scrutiny Committee Work Programmes: - <ul style="list-style-type: none">• Adults and Community Wellbeing Scrutiny Committee• Environment and Economy Scrutiny Committee• Health Scrutiny Committee for Lincolnshire• Highways and Transport Scrutiny Committee

Summary:

As set out in the Council's constitution, a key role for this Board is monitoring the work programmes of the other scrutiny committees. The role of the Board is to satisfy itself that it is content with each committee's work programme, rather than to discuss the detail of particular items listed in the work programme, as these discussions are appropriately held at the relevant meeting of the scrutiny committee.

This report focuses on the Adults and Community Wellbeing Scrutiny Committee, the Environment and Economy Scrutiny Committee, the Health Scrutiny Committee for Lincolnshire and the Highways and Transport Scrutiny Committee.

Actions Required:

- (1) The Board is requested to determine whether it is satisfied with the activity undertaken by:
 - (a) Adults and Community Wellbeing Scrutiny Committee
 - (b) Environment and Economy Scrutiny Committee
 - (c) Health Scrutiny Committee for Lincolnshire
 - (d) Highways and Transport Scrutiny Committee

- (2) The Board is requested to determine whether it is satisfied with the planned work programme of:
 - (a) Adults and Community Wellbeing Scrutiny Committee
 - (b) Environment and Economy Scrutiny Committee
 - (c) Health Scrutiny Committee for Lincolnshire
 - (d) Highways and Transport Scrutiny Committee

1. Background

The Council's constitution includes in this Board's terms of reference the following two clauses: -

- To agree and monitor the ongoing overview and scrutiny work programme, in particular holding the chairmen and/or vice chairmen to account for their committee's work programme on a quarterly basis.
- To monitor and guide the activities of the other overview and scrutiny committees.

Committee Reporting Timetable

The planned reporting timetable until September 2024 is as follows: -

Scrutiny Committee	Monitoring Date	Monitoring Date	Monitoring Date
Adults and Community Wellbeing	25 Jan 24	25 Apr 24	29 Aug 24
Health			
Children and Young People	29 Feb 24	30 May 24	26 Sept 24
Public Protection and Communities			
Environment and Economy	25 Jan 24	12 Mar 24	27 June 24
Highways and Transport			
Flood and Water Management			

Adults and Community Wellbeing Scrutiny Committee

Since 26 October 2023, when a report was last submitted, the Adults and Community Wellbeing Scrutiny Committee has met on 29 November 2023 and is due to meet on 17 January 2024. An update is set out in Appendix A.

Environment and Economy Scrutiny Committee

Since 28 September 2023, when a report was last submitted, the Environment and Economy Scrutiny Committee has met on 24 October and 28 November 2023, and is due to meet on 16 January 2024. An update is set out in Appendix B.

Health Scrutiny Committee for Lincolnshire

Since 26 October 2023, when a report was last submitted, the Health Scrutiny Committee for Lincolnshire 2024 has met on 8 November and 6 December and is due to meet on 24 January 2024. An update is set out in Appendix C.

Highways and Transport Scrutiny Committee

Since 28 September 2023, when a report was last submitted, the Highways and Transport Scrutiny Committee has met on 30 October and 11 December 2023. An update is set out in Appendix D.

2. Conclusion

The Board is asked to consider whether it is satisfied with the previous activity and the planned work programmes of the Adults and Community Wellbeing Scrutiny Committee, the Environment and Economy Scrutiny Committee, the Health Scrutiny Committee for Lincolnshire and the Highways and Transport Scrutiny Committee.

3. Appendices

These are listed below: -

Appendix A	Adults and Community Wellbeing Scrutiny Committee
Appendix B	Environment and Economy Scrutiny Committee
Appendix C	Health Scrutiny Committee for Lincolnshire
Appendix D	Highways and Transport Scrutiny Committee

4. Background Papers

No background papers within Section 100D of the Local Government Act 1972 were used in the preparation of this report.

This report was written by Simon Evans, Health Scrutiny Officer who can be contacted on 01522 553607 or 07717 868930, or via Simon.Evans@lincolnshire.gov.uk and Kiara Chatziioannou, Scrutiny Officer, who can be contacted on 01522 552102 or 07500 571868 or via Kiara.Chatziioannou@lincolnshire.gov.uk

ADULTS AND COMMUNITY WELLBEING SCRUTINY COMMITTEE

A. PREVIOUS ACTIVITY

Since 26 October 2023, when a report was last submitted, the Adults and Community Wellbeing Scrutiny Committee has met on 29 November 2023. The Committee is due to meet on 17 January 2024.

29 November 2023	
<i>Item</i>	<i>Summary of Outcomes</i>
Wellbeing Service Recommissioning	<p>The Committee considered proposals for the recommissioning of the Lincolnshire Wellbeing Services, which was due to be determined by the Executive on 5 December 2023.</p> <p>The Committee supported the proposals and made statements on improving the emphasis on the prevention of falls; the flexibility of the contract, in terms of adding or removing services; seeking feedback from service users; plans for monitoring performance; working with partners, including district councils; and the availability of information on the service.</p>
Service Level Performance against the Corporate Performance Framework 2023-24 Quarter 2	<p>The Committee was advised that 17 of the 18 measures reported had either exceeded or achieved their target. Although the percentage of people aged 40-74 who had been offered and received an NHS health check had met the target of 55%, the Committee observed that this represented a low uptake, and given their importance it was agreed that a report be added to the work programme to explore whether issues such as whether offering appointments in the evening or at weekends might address this.</p>
Care Quality Commission (CQC) Pilot Assessment of Lincolnshire Adult Social Care	<p>In July 2023, Lincolnshire County Council was the first local authority in the country to be assessed by the CQC, as a pilot of the CQC's for assessment processes of local authorities in their delivery of adult social care functions. The CQC's assessment was published on 17 November 2023 (together with the CQC's pilot assessments of four other local authorities). This item provided an initial view of the assessment. The matter would be considered in more detail on 17 January 2024, including actions arising from the assessment, as well as learning from the other four pilot sites.</p>

17 January 2024	
<i>Item</i>	<i>Summary of Outcomes</i>
Adult Care and Community Wellbeing Budget Proposals 2024-25	A summary of the outcomes will be reported at the meeting.
Director of Public Health Annual Report 2023	
Care Quality Commission (CQC) Pilot Assessment of Lincolnshire County Council – Adult Social Care	
Overview of Care Provider Contract Management	

B. FUTURE WORK PROGRAMME

28 February 2024 – 10.00 am			
	<i>Item</i>	<i>Contributor(s)</i>	<i>Notes</i>
1	Residential Care and Community Supported Living Framework Contract 2022- 2025 Rate Uplifts for 2024/25	Alina Hackney, Head of Commercial Services Pam Clipson, Head of Finance, Adult Care and Community Wellbeing	On 5 March 2024, the Executive is due to consider proposals for the rates paid to providers of residential care and community supported living. This item enables the Committee to pass on its views on the proposal to the Executive.

28 February 2024 – 10.00 am			
<i>Item</i>		<i>Contributor(s)</i>	<i>Notes</i>
2	Introduction to the Lincolnshire Carers Service	Anne-Marie Scott, Assistant Director, Assistant Director, Prevention & Early Intervention Public Health	To receive a presentation on support to unpaid family carers, including an introduction to the new support service provider.
3	Service Level Performance Reporting Against the Success Framework 2023-24 Quarter 3	Caroline Jackson, Head of Corporate Performance	This is the quarterly performance report.

24 April 2024 – 10.00 am			
<i>Item</i>		<i>Contributor(s)</i>	<i>Notes</i>
1	TBC		
2	TBC		

5 June 2024 – 10.00 am			
<i>Item</i>		<i>Contributor(s)</i>	<i>Notes</i>
1	TBC		
2	TBC		

24 July 2024 – 10.00 am			
<i>Item</i>		<i>Contributor(s)</i>	<i>Notes</i>
1	Service Level Performance Reporting Against the Success Framework 2023-24 Quarter 4 / Year End	Caroline Jackson, Head of Corporate Performance	This is the quarterly performance report.

ENVIRONMENT AND ECONOMY SCRUTINY COMMITTEE

A. PREVIOUS ACTIVITY

Since 28 September 2023, when a report was last submitted, the Environment and Economy Scrutiny Committee has met on 24 October and 28 November 2023.

24 October 2023	
<i>Item</i>	<i>Summary of Outcomes</i>
<p>Lincolnshire County Council Carbon Report 2022-2023 (Greenhouse Gas Emissions Report 2022-23)</p>	<p>The report provided an update on greenhouse gas emissions from Lincolnshire County Council.</p> <p>Points raised in presentation/discussion:</p> <ul style="list-style-type: none"> • Indirect greenhouse gas emissions associated with business travel, outsourced services and water treatment (Scope 3) were typically highest, and the Council was expected to be similar. • Direct emissions from Council-owned/controlled sources (Scope 1) and indirect emissions from the generation of purchased electricity, heating and cooling (Scope 2) had made better initial progress in reducing emissions. • Achieving Net Zero was still a challenge; considerable investment was required to convert older buildings to be more energy efficient was anticipated. • Biomass could potentially replace oil-generators in older buildings however it was currently not explored further due to market volatility.
<p>Potential Topics for Scrutiny Review by Scrutiny Panel A</p>	<p>The report invited the Committee to suggest topics for an in-depth scrutiny review by Scrutiny Panel A for consideration and decision by the Overview and Scrutiny Management Board (OSMB) at its meeting on 21 December 2023.</p> <p>Points raised in presentation/discussion:</p> <ul style="list-style-type: none"> • Members were advised that any proposed topic should not duplicate work being carried out elsewhere by Lincolnshire County Council or any of its partners, nor be overly broad to ensure a timely completion of an in-depth review. • Some suggestions on topics raised by Members included: the effects of draft devolution deal on the environment and economy of Lincolnshire; opportunities to improve the relationship/interface between internal Drainage Boards (IDBs), water boards, the Environment Agency and Highways; Section 19 investigations, issues concerning water ownership, emergency planning consistency and sandbag provision (it was noted, that these in particular would cause a duplication of work due to be

24 October 2023

<i>Item</i>	<i>Summary of Outcomes</i>
	<p>undertaken by the Flood and Water Manager Scrutiny Committee).</p> <ul style="list-style-type: none">• Members were encouraged to suggest the aforementioned to the individual Scrutiny Committees for consideration when making their submissions before the 21 December 2023.
Theddlethorpe Geological Disposal Facility Working Group - 6 Monthly Update	<p>The report offered a 6 monthly update on the work of the Theddlethorpe Geological Disposal Facility Working Group. The report addressed three main developments: proposal of a public test by 2027; further shaping of the work of the Community Partnership, and commencement of site evaluation studies which will inform decisions over the site.</p> <p>Points raised in presentation/discussion:</p> <ul style="list-style-type: none">• Members highlighted that the evaluation process of the site could take 15 years according to the report. Nuclear Waste Services (NWS) would notify the public about various aspects of the development by 2027; it was emphasised that the action plan ought to be enacted quickly to ensure all reports and information could be collated in a manner that led to the decision to be taken quicker.• The engineering feasibility chart within the report did not include an assessment of rail connections at the Theddlethorpe site. Members noted it would be likely that necessary materials would be transported via rail. Assurance was given that the County Council was involved in a transport feasibility study.

28 November 2023

<i>Item</i>	<i>Summary of Outcomes</i>
Provision of Careers Advice to All Age Groups in Lincolnshire	<p>The report provided an overview on the Careers Advice Provision available in Lincolnshire.</p> <p>Points raised in presentation/discussion:</p> <ul style="list-style-type: none">• It was explained that the Council ensured that education providers aligned with the expectation from Department for Education to use the Gatsby Benchmarks; their responses were collated on a national level by The Career and Enterprise Company and reported their performance annually.• Metrics were identified following a review of systems globally and were contained within the Gatsby Report. A recent Select Committee Review had agreed to reassess the Benchmarks to ensure they were still suitable.• Members welcomed the work of Operation Pumpkin and

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<i>Item</i>	<i>Summary of Outcomes</i>
	requested an update in due course.
Service Level Performance against the Corporate Performance Framework 2023-24 Quarter 2	<p>The report summarised performance of the Service Level Performance measures for 2023-24 Quarter 2 for Economy, Flooding and Waste which are within the remit of the Environment and Economy Scrutiny Committee.</p> <p>Points raised in presentation/discussion:</p> <ul style="list-style-type: none">• Members requested some presentational changes in the graphs contained within reports for ease of use.• In relation to Economy Measures:<ul style="list-style-type: none">○ The Assistant Director – Growth informed that around £18 million was received in Lincolnshire for the adult education budget per year, from which the Council received around £2 million; the majority was received by colleges, and the Council worked to ensure the qualifications were accessible across the county.○ On behalf of the Committee, the Chairman was willing to work with the Economic Development team to maximise output in the context of UKSPF.• In relation to Environment Measures:<ul style="list-style-type: none">○ The Flood and Water Team was working with external agencies to address the impact of Storm Babet; internal flooding was prioritised.○ Timescales to complete Section 19 Investigations (S19s) depended on complexity and scale, whereas investigations of ‘near misses’ were often commissioned by the Council despite there being no statutory obligation to do so.• In relation to Waste Measures:<ul style="list-style-type: none">○ The Environment Act was expected to introduce separate food waste collection, and it would be required that all producers of materials and packages to fund Local Authorities for disposal and collection costs.○ Members noted the recycling rate was 40.63% which fell below the target of 50%, and they subsequently questioned why the introduction of separate paper and card collection had not impacted this statistic. The Head of Waste informed Members that this did not impact the recycling rate as paper and card were still processed as recycling, however it vastly improved the quality of the material collected.○ The HWRCs processed over 25 types of material and subsequently the Head of Waste suggested that further

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<i>Item</i>	<i>Summary of Outcomes</i>
	education and engagement was required at HWRC for the public.
Scrutiny Panel B - Agriculture Sector Supports in Lincolnshire Scrutiny Review – Executive Response and Action Plan	<p>The report was a reflection on the Executive’s response to the Agriculture Sector Support in Lincolnshire report prepared by Scrutiny Panel B. Members were informed that the Executive had unanimously supported the recommendations of Scrutiny Panel B in its meeting in September 2023.</p> <p>Points raised in presentation/discussion:</p> <ul style="list-style-type: none"> • The Executive had welcomed the inclusion of the perspectives of young people in agriculture within the report, notably the Agricultural Champions videos. • Executive Members had discussed mental health challenges faced by those in the agricultural sector at length; the Committee was informed that since publication, it had been confirmed that a Mental Health worker would be supporting the Lincolnshire Rural Support Network (LRSN). • The action plan was also welcomed by the Committee as it showed the Council’s commitment to supporting the agricultural industry. • Recent flooding events had highlighted the impact and challenges faced by the agricultural sector.
Horncastle Industrial Estate Extension (Pre-decision Scrutiny) EXEMPT REPORT	<p>Consideration was given to the exempt report, and the Committee raised a number of questions which were answered by the Officers present.</p> <p>The Committee supported the recommendations to the Executive Councillor for Economic Development, Environment and Planning, and the Leader of the Council (Executive Councillor for Resources, Communications and Commissioning) as set out in the report and agreed that comments be passed on to the decision makers.</p>

B. PLANNED ACTIVITY

16 JANUARY 2024– 10:00am			
<i>Item</i>		<i>Contributor(s)</i>	<i>Notes</i>
1	Revenue and Capital Budget Proposals	Pam Clipson, Head of Financial Services	Pre-decision Scrutiny; Executive Decision, 06 Feb 2024.
2	Town Centres Improvements Scrutiny Review – Executive Response Action Plan	Vanessa Strange, Head of Infrastructure Investment Mandy Ramm, Funding and Investment Manager	To receive a report which enables the Committee to comment on the Executive’s response to the Town Centres Improvements Scrutiny Review report prepared by Scrutiny Panel A.

27 FEBRUARY 2024– 10:00am			
<i>Item</i>		<i>Contributor(s)</i>	<i>Notes</i>
1	Visitor Economy Update (incl. Visit Lincolnshire & Tourism Commission Y2 & Local Visitor Economy Partnership)	Mary Powell, Place and Investment Manager	To receive a report on the visitor economy situation in 2023 in Lincolnshire, prospects for 2024 and the County Council’s Response
2	Greater Lincolnshire Internationalisation Strategy and Action Plan 2022-2024 – Update	Angela Driver, Enterprise Growth manager	To receive a report which enables the Committee to consider the work undertaken to date to develop the Greater Lincolnshire internationalisation Strategy and accompanying Action Plan.
3	Inward Investment Strategic Plan for Team Lincolnshire	Tony Reynolds, Inward Investment Manager	To receive a report which enables the Committee to review and comment on the achievements of the initial 2023-2025 Inward Investment Strategic Plan and investment objectives for Team Lincolnshire.

27 FEBRUARY 2024– 10:00am			
<i>Item</i>	<i>Contributor(s)</i>	<i>Notes</i>	
4	Service Level Performance Reporting Against the Performance Framework 2023 - 2024 – Quarter 3: <i>Economy, Flooding and Waste</i>	Samantha Harrison, Head of Economic Development Chris Miller, Head of Environment Mike Reed, Head of Waste	To receive a report which sets out the performance of the Tier 2 Service Level Performance measures for 2022-2023 Quarter 3 for Economy, Flooding and Waste which are within the remit of the Environment and Economy Scrutiny Committee.
5	Abolishment of the Local Enterprise Partnership (LEP)	Justin Brown, Assistant Director -Growth	To receive a report that discusses the abolishment of LEPs and plans for the future of service delivery in Lincolnshire.
6	Local Electric Vehicle Infrastructure (LEVI) Pilot – Contract Procurement	Justin Brown, Assistant Director -Growth Tanya Vaughan, Senior Commissioning Officer Economic Investment	EXEMPT REPORT Pre-decision Scrutiny: Executive Councillor Decision 4 - 8 March 2024

16 APRIL 2024– 10:00am			
<i>Item</i>	<i>Contributor(s)</i>	<i>Notes</i>	
1	Introduction to East Atlantic Flying Way Heritage Site Bid	Chris Miller, Head of Environment	To receive a report on the East Atlantic Flyway (a bird migration route that includes Lincolnshire coast) as one of seven locations nominated for consideration by UNESCO.
2	Carbon Management Plan	Chris Miller, Head of Environment Dan Clayton, Sustainability Manager	Pre-decision Scrutiny; Executive Councillor Decision TBC
3	Waste Transfer Station Improvements	Mike Reed, Head of Waste	Pre-decision Scrutiny; Executive Councillor Decision 22 – 26 April 2024

28 MAY 2024– 10:00am

<i>Item</i>		<i>Contributor(s)</i>	<i>Notes</i>
1	Draft Lincolnshire Minerals and Waste Local Plan: Preferred Approach	Adrian Winkley, Minerals and Waste Policy and Compliance Manager	Pre-decision Scrutiny; Executive Decision TBC
2	LCC Business Centres and Economic Development Portfolio - Performance Report	Simon Wright, Regeneration and Portfolio Manager	To receive a report that provides summary information regarding the Council's portfolio of Business Centres and Industrial units including occupancy levels and letting activity and describes the corporate priorities that govern the management of the portfolio, sets out recent successes and lists the priorities for the portfolio in the forthcoming year.

HEALTH SCRUTINY COMMITTEE FOR LINCOLNSHIRE

A. PREVIOUS ACTIVITY

Since 26 October 2023, when a report was last submitted, the Health Scrutiny Committee for Lincolnshire 2024 has met on 8 November and 6 December and is due to meet on 24 January 2024.

8 November 2023	
<i>Item</i>	<i>Summary of Outcomes</i>
<p>Humber Acute Services Review – Presentation of Consultation Document to the Committee</p>	<p>The consultation by the NHS Humber and North Yorkshire Integrated Care Board on hospital services in Scunthorpe and Grimsby had been launched on 25 September 2023 and was proposing the consolidation of certain services in Grimsby.</p> <p>The Committee noted the Humber and Lincolnshire Joint Health Overview and Scrutiny Committee’s role as the statutory consultee on the Humber Acute Services Review, but agreed to make a response to the consultation as a non-statutory consultee, with a response to be drafted for approval on 6 December 2023.</p>
<p>Lincolnshire Acute Services Review:</p> <ul style="list-style-type: none"> • Orthopaedics • Stroke Services 	<p>This item focused on two elements of the Lincolnshire Acute Services Review: orthopaedics and stroke services.</p> <p><u>Orthopaedics</u></p> <p>Improvements had included the opening of two new theatres in Grantham in 2022, and the completion of 1,110 elective orthopaedics procedures there. The Committee commended United Lincolnshire Hospitals NHS Trust for the high levels of performance and positive patient feedback for the stroke service.</p> <p><u>Stroke Services</u></p> <p>Stroke provision was due to be expanded at Lincoln County Hospital and since September 2023 all new patients requiring specialist care would be treated there. The Committee agreed to receive a further update in twelve months on the impact of the closure of the stroke ward in Boston, including any plans for improvement in advance of the construction of a new unit at Lincoln County Hospital.</p>

8 November 2023	
<i>Item</i>	<i>Summary of Outcomes</i>
General Practice Quality Assurance and Improvement	<p>This item focused on the support given by NHS Lincolnshire Integrated Care Board (ICB) to GP practices in Lincolnshire, in particular those with quality issues, such as a Care Quality Commission (CQC) rating of <i>inadequate</i> or <i>requires improvement</i>. The ICB worked with other bodies such as the Lincolnshire Local Medical Committee to support quality improvements. As part of this item, the Committee also raised issues such as health checks for people aged 45 – 74; prescription medicine; and the standard contracts for GP practices.</p> <p>The Committee thanked the ICB for its presentation and supported its work supporting GP practices in need of improvement.</p>

6 December 2023	
<i>Item</i>	<i>Summary of Outcomes</i>
General Practice Provision in Lincolnshire	<p>As part of the general six monthly update on GP Provision, the Committee was informed that there had been 469,000 appointments in general practice during September 2023, and 71% of these were in person, compared to a national average of 68%. Lincolnshire's <i>Did Not Attend</i> rates were 4%, compared to a national average of 5%.</p> <p>In addition to the general update the Committee considered the <i>Lincolnshire Primary Care System Level Access Improvement Plan</i>, which detailed plans to reduce the number of people struggling to contact their practice; and to provide better information to patients on how their request will be managed.</p> <p>A further update would be provided in six months, and the impact of the <i>Improvement Plan</i> would be reviewed in twelve months.</p>
Specialist Mental Health Services: Learning Disability and Autism	<p>The Committee's working group on Preventing Suicide and Mental Health concluded in March 2023 that the Committee would benefit from a series of reports from Lincolnshire Partnership NHS Foundation Trust (LPFT) on all its services, with a particular focus on new developments in services and meeting any increased demand.</p> <p>The final in the series focused on LPFT's specialist services division, which included learning disability and autism. The Committee thanked LPFT for their presentation and agreed to be advised of any future development in these services.</p>

6 December 2023	
<i>Item</i>	<i>Summary of Outcomes</i>
Humber Acute Services Review – Response to the Consultation	<p>The Committee approved its final response to the consultation affecting services at hospitals in Grimsby and Scunthorpe. The Committee concluded that it was not convinced by the arguments put forward by the NHS Humber and North Yorkshire Integrated Care Board in support of proposals, as a number of impacts such as those on patient travel arrangements and on neighbouring hospitals, including Lincoln County Hospital, had not been addressed.</p> <p>The Committee also agreed to share its final response with the Humber and Lincolnshire Joint Health Overview and Scrutiny Committee for its consideration on 18 December 2023.</p>

6 December 2023	
<i>Item</i>	<i>Summary of Outcomes</i>
East Midlands Ambulance Service: Emergency Ambulance Service	A summary of the outcomes will be reported at the meeting.
East Midlands Ambulance Service: Non-Emergency Patient Transport Service	
Impact of the Use of the RAF Scampton Site for Adult Male Asylum Seekers on NHS Services	
Humber and Lincolnshire Joint Health Overview and Scrutiny Committee Response to Consultation on Humber Hospitals	

B. PLANNED ACTIVITY

21 February 2024		
	<i>Item</i>	<i>Contributor</i>
1	Annual Report of the Director of Public Health	Derek Ward, Director of Public Health, Lincolnshire County Council
2	North West Anglia NHS Foundation Trust Update	Hannah Coffey, Chief Executive, North West Anglia NHS Foundation Trust
3	Joint Health and Wellbeing Strategy	Michelle Andrews, Assistant of Public Health, Lincolnshire County Council Alison Christie, Programme Manager Strategy and Development Lincolnshire County Council
4	Integrated Care Strategy	Michelle Andrews, Assistant of Public Health, Lincolnshire County Council Pete Burnett, Director of Strategic Planning, Integration and Partnerships, NHS Lincolnshire Integrated Care Board

20 March 2024		
	<i>Item</i>	<i>Contributor</i>
1	NHS Dental Services, including Lincolnshire Dental Strategy	Representatives from NHS Lincolnshire Integrated Care Board
2	Voluntary Sector Support for the NHS / Health Services	To be confirmed.
3	Quality Accounts 2024	Simon Evans, Health Scrutiny Officer

17 April 2024		
	<i>Item</i>	<i>Contributor</i>
1	Urgent and Emergency Care Update, including the Outcomes of the Review of Urgent Treatment Centres	Clair Raybould, Director for System Delivery, NHS Lincolnshire Integrated Care Board

17 April 2024		
	<i>Item</i>	<i>Contributor</i>
2	Lincolnshire Suicide Prevention Strategy	Lucy Gavens, Consultant in Public Health at Lincolnshire County Council

15 May 2024		
	<i>Item</i>	<i>Contributor</i>
1		
2		

12 June 2024		
	<i>Item</i>	<i>Contributor</i>
1		
2		

17 July 2024		
	<i>Item</i>	<i>Contributor</i>
1	Implementation of the Mental Health Community Rehabilitation Service	Representatives from Lincolnshire Partnership NHS Foundation Trust
2	GP Provision on Lincolnshire, including: (a) NHS Lincolnshire Integrated Care Board (b) Lincolnshire Local Medical Committee	<ul style="list-style-type: none"> • Sarah-Jane Mills, Director for Primary Care and Community and Social Value, NHS Lincolnshire Integrated Care Board • Dr Reid Baker, Medical Director, Lincolnshire Local Medical Committee

C. HUMBER AND LINCOLNSHIRE JOINT HEALTH OVERVIEW AND SCRUTINY COMMITTEE

The Humber and Lincolnshire Joint Health Overview and Scrutiny Committee met for a second time on 18 December 2023 in Scunthorpe, and Lincolnshire's three representatives (Councillors Carl Macey, Tom Smith and Stephen Bunney) were present. Representatives from all five local authorities outlined their own views. Lincolnshire's statements on the quality of the consultation were not shared by other members present, who indicated that the consultation process in their opinion had been adequate.

The Joint Committee approved a draft response, which had been first circulated on 14 December 2023, without any additional wording to reflect the discussion which had taken place during the meeting. The three Lincolnshire councillors abstained from supporting this approach, as it did not reflect any of the issues raised at the meeting.

HIGHWAYS AND TRANSPORT SCRUTINY COMMITTEE

A. PREVIOUS ACTIVITY

Since 28 September 2023, when a report was last submitted, the Highways and Transport Scrutiny Committee has met on 30 October and 11 December 2023.

30 October 2023	
<i>Item</i>	<i>Summary of Outcomes</i>
Cross Keys Bridge - Improving Resilience	<p>This pre-decision scrutiny report invited the Committee to consider the Cross Keys Bridge - Improving Resilience, prior to a decision being taken by the Leader of the Council between 6 and 12 December 2023.</p> <p>Points raised in presentation/discussion:</p> <ul style="list-style-type: none"> • Assurance was given that the transition to full electrification eliminated reliance on aging Victorian components that currently bore loads and moved within the hydraulic system, preventing incidents such as coupling breakage, which would not be an issue under the new electric system. • Officers clarified that the electrification process will result in minimal, primarily nighttime closures on the A17, which aligned with the report's emphasis on its importance. This approach was considered less disruptive and more manageable compared to the installation of a parallel hydraulic system alongside the existing one. • Members emphasised the importance of savings resulting from the transition to an electric motor, and officers clarified that the anticipated savings would amount to approximately £40,000 annually in maintenance costs. However, the most significant savings would be in terms of potential reputational and disruption savings. This included mitigating the substantial impacts on the agri-food sector and neighbouring areas if a major issue with the bridge under the hydraulic system were to close the A17, as well as avoiding disruptions to the port of Wisbech due to an inoperable bridge over the river Nene, which would negatively affect the economy. <p>The Committee supported the recommendations to the Leader of the Council (Executive Councillor for Resources, Communications and Commissioning) as set out in the report and agreed that comments be passed on to the decision maker.</p>

30 October 2023

<i>Item</i>	<i>Summary of Outcomes</i>
<p>Highway Works, Professional Services and Traffic Signals Contract Extension</p>	<p>This pre-decision scrutiny report invited the Committee to comment on and consider this item ahead of a decision by the Executive on 7 November 2023.</p> <p>Points raised in presentation/discussion:</p> <ul style="list-style-type: none"> • Members expressed concerns about the insufficient apprenticeships for local residents in high-volume contracts; officers acknowledged historical challenges but cited recent improvements, such as nine apprentices in the Balfour Beatty contract, and highlighted positive impacts from care leavers and social value volunteering schemes, committing to further reinforcement in the next phase of works. • Disappointment was expressed over contract penalties linked to performance issues, attributing some problems to challenges in retaining and recruiting local staff, emphasising the need for training and mentoring junior staff in light of sector difficulties, and expressing concerns about the current contractor's struggles with procedures and resilience, seeking assurances from the authority for future stability. • Clarity was sought on the £1,785,987 budget pressure in the total contract, its impact on a six-year contract renewal, and how improvements in service delivery would counteract it; officers explained it represented a 3% increase in Balfour Beatty works contract prices, achieved by adjusting specific price list items, aligning with market rates, and incorporating quality improvements to maintain economic balance, emphasising the commitment to delivering a value-for-money service to Lincolnshire residents sustainably. • Additional clarity was requested on the potential costs of not renewing the traffic signals term contract and opting for a new one, with officers assuring that the in-house procurement exercise, managed by the LCC central procurement team and Highways department staff, would incur an estimated £20,000 to £30,000, mainly covering staffing time, while acknowledging associated commercial and financial risks, and highlighting the recommendation to address concerns about resilience in the traffic signals business. <p>The Committee supported the recommendations to the Executive as set out in the report and agreed that comments be passed on to the decision makers.</p>
<p>Anglian Water Performance - Six-Month</p>	<p>The report provided an update on Anglian Water's performance when undertaking work on or next to the highway.</p>

30 October 2023

<i>Item</i>	<i>Summary of Outcomes</i>
Review	<p>Points raised in presentation/discussion:</p> <ul style="list-style-type: none"> • Over the past 6-month period improvements in Anglian Water’s performance had been noted and welcomed. • Anglian Water had invested £350,000 in a road closure reduction project to investigate alternatives to road closures. • Anglian Water had invested in traffic management training for its works teams. • It was recognised that better management of signs and cones was needed following the completion of maintenance works. Anglian Water were focused on improving this aspect of works and had received fines for noncompliance. • The Committee felt that too many fines were still being issued in relation to non-permitted road closures. It was clarified that these closures were only actioned as out of hours emergencies and that work was underway to improve the reporting for properly permitted closures. • The Committee recognised the improvements made by Anglian Water and thanked the team for their efforts. • The Committee urged that greater effort could be made to mitigate the impacts of road diversions while works were conducted. They also noted that diversions had a far greater impact in rural locations where the road network was more dispersed.
Potential Topics for Scrutiny Review by Scrutiny Panel A	<p>Consideration was given to a report which enabled the Committee to consider whether to make any suggestions for an in-depth scrutiny review.</p> <p>Points raised in presentation/discussion:</p> <ul style="list-style-type: none"> • Work was underway in relation to Scrutiny Panel B’s review of traffic management policy. Work was being pursued despite the Government’s overdue white paper not being published, as its publication could not be surely relied upon. • The scrutiny review prioritisation tool was used to quantify overlapping themes and priorities of any suggested reviews for programming. • The matter of parking outside of schools was to factor in Scrutiny Panel B’s review of traffic management policy. <p>Members agreed not to put forward any suggestions for a scrutiny review by Scrutiny Panel A, on the basis of the statement from the Executive Director, as set out in section 6 of the report (p.67 “<i>The Executive Director of Place has not made a suggestion of a topic for consideration by the Committee on this occasion. Reasons for this:</i></p>

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<i>Item</i>	<i>Summary of Outcomes</i>
	<p><i>a) Completion of two Scrutiny Reviews within the remit of Place directorate in 2022/23; b) Review topic (Traffic Management Policy Review) already allocated to Scrutiny Panel B which falls within the remit of Highways (Place) directorate; and c) Two major Transformation Projects currently ongoing within Communities (Place) which will potentially pose significant workload pressures.”)</i></p>
<p>Transport Connect Limited (TCL) - Teckal Company Annual Update</p>	<p>The report provided an update on the Council's wholly owned company, Transport Connect Ltd (TCL). Matters concerning the company's governance, finances, performance, and business planning were outlined.</p> <p>Points raised in presentation/discussion:</p> <ul style="list-style-type: none"> • The Council's gritter vehicle maintenance requirements had been undertaken by TCL through a contractual arrangement, which offered the Council value for money. • The gritter vehicle maintenance supplier market was currently sparse and costly. • Currently, there were 32 contracts provided by TCL for education needs.
<p>Transport Services Management Information Dashboard</p>	<p>The report provided an update on progress with a new Management Information Dashboard for Transport Services. Work was underway to establish a management information dashboard that presented priority management information relating to educational travel.</p> <p>Points raised in presentation/discussion:</p> <ul style="list-style-type: none"> • There were known issues concerning school transport provision in the North Hykeham area. Work was underway to resolve these issues. • The key priorities to be completed by the end of December 2023 were to cleanse and validate data concerning passenger numbers and to extract and present data concerning the cost of travel provision.

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Highways – Gully Cleansing, Drainage Repair Schemes and Surface Water Flooding	<p>Consideration was given to a report regarding reactive, cyclic, and planned aspects of highways drainage maintenance including low level flooding response.</p> <p>Points raised in presentation/discussion:</p> <ul style="list-style-type: none">• The current cycle of maintenance works had cleansed 71,180 gullies.• Recent flooding events had interrupted cyclic cleansing – with 805 assets having been affected.• 180 jobs had been generated by the service since April 2023.• Vehicles parked over gullies and drains had continued to obstruct works from being fully completed and work was underway to explore actions that could be taken to resolve the issue.• A live demonstration regarding the prioritisation toolkit was to be given to the Committee if Members felt that it was of benefit.• The Committee supported further action taken against those responsible for vehicle that obstructed scheduled gully and drain cleansing including fixed penalty notices and towing.• It was clarified that fixed penalty notices could be issued if the Council placed no waiting orders on the areas concerned. However, the Council was currently reliant upon the police to enforce this.• It was recognised that some gully cleansing works were being recorded as completed despite only being partially completed. Work was underway to improve the inspection and sign off, of these works with the contractor.

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<i>Item</i>	<i>Summary of Outcomes</i>
Highways Infrastructure Asset Management Policy	<p>This pre-decision scrutiny report provided the Committee with the opportunity to comment on the Highways Infrastructure Asset Management Policy prior to a decision by the Executive for Highways, Transport and IT on 13-21 December 2023.</p> <p>Points raised in presentation/discussion:</p> <ul style="list-style-type: none">• Members questioned a point on page 24 of the report regarding the removal of redundant assets from the network; officers clarified that "assets" encompassed elements like gully pots and drainage pipes, emphasizing the intention to eliminate non-essential assets while assuring that the wording would be

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	<p>adjusted for clarity, emphasising the goal was not to remove parts of the network but assets with no engineering relevance.</p> <ul style="list-style-type: none"> • Members sought clarification on a point regarding tree inspections on page 95 of the policy, specifically addressing potential damage to private property; officers confirmed that comprehensive inspections of trees on the highway boundary included assessing potential risks to private landowners. • Members inquired about enhanced community engagement and self-service system development; officers clarified the aim to reduce call handling by using platforms like FixMyStreet, sharing information on tasks like gritting and gully pot maintenance. They mentioned plans to provide self-service details on tasks such as cyclical grass cutting and gully pot maintenance, monitoring feedback through surveys and call volumes, with results to be presented in the next Scrutiny Committee meeting. <p>The Committee supported the recommendations to the Executive Councillor as set out in the report and agreed that comments be passed on to the decision maker.</p>
<p>Highways Infrastructure Asset Management Plan 2023</p>	<p>This pre-decision scrutiny report provided the Committee with the opportunity to comment on the Highways Infrastructure Asset Management Plan prior to a decision by the Executive for Highways, Transport and IT on 13-21 December 2023.</p> <p>Points raised in presentation/discussion:</p> <ul style="list-style-type: none"> • Members voiced concerns about poor drainage maintenance leading to flooding in specific areas and questioned if the plan addressed these issues; officers acknowledged concerns, explaining the targeted cleanse focused on gully pots and discussing funding options, with a commitment to explore solutions while noting potential budget pressure. Officers took action to enforce efforts with riparian owners and collaborate with the Flooding Team for potential future improvements. • Members expressed dissatisfaction with the perceived lack of observable improvements in highway drainage despite cyclical cleaning, emphasizing the need for more effective action; officers acknowledged the concern, highlighting the shift to a targeted cleanse in the first 12 months and committing to investigate specific locations, pledging collaboration with the local highway manager to address issues and enhance the situation. • The effectiveness of targeted gully cleaning in the last 12 months was scrutinized, focusing on varying cleaning frequencies;

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	<p>assurance was given that data from gully tanker measurements informed cleaning cycles. While it was deemed too early to assess the full impact, positive steps included increased investment in resources, such as jetting, CCTV footage, and root cutting, with potential additional funding for localized problem-solving. Officers acknowledged capacity challenges during frequent storm events, suggesting the need for discussions between Highways Officers and Councillors to address climate change-related issues and larger storm events.</p> <ul style="list-style-type: none"> • In Lincolnshire, highway responsibility shifts between National Highways and Lincolnshire County Council; members sought a resolution to challenges in maintaining assets. Officers clarified the council's indirect responsibility for National Highway assets but committed to addressing issues with National Highways, recognizing the impact on traffic flow, such as maintaining crucial direction signs on the A46. • Concerns were raised about the need for closer collaboration between the Council and District Councils to address issues like mud on roads and solid silt in drains; members stressed the importance of coordinated cleansing efforts. Officers acknowledged these concerns, committing to a risk-based response approach for hazards and improved coordination with District partners on street sweeping and enforcement. Regarding cycleways, efforts to encourage cycling and seek funding opportunities were mentioned, with acknowledgment of room for improvement in considering markings during maintenance projects. • Members raised concerns about trip hazards on slabbed paving; officers explained the strategy to relay footways where appropriate, addressing challenges in funding for high aesthetics areas like Lincoln High Street. They highlighted efforts to coordinate activities under the Street Works Charter and committed to proactive engagement with Districts for improvement. • Members raised concerns about deviations from the Highways Code of Practice in the document; officers explained that these could result from well-managed infrastructure recommendations, with implementation delegated to each authority. Referring to Appendix B, which reviews approaches of other authorities, officers emphasized that the Council's recommendation positioned it favourably in responsiveness compared to Nottinghamshire, Cambridgeshire, and Northeast Lincolnshire. Despite extending the response time, the Council remained more responsive to some statistically comparable

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	<p>neighbouring authorities, suggesting a separate discussion for detailed exploration of specific deviations might be beneficial.</p> <ul style="list-style-type: none"> • Members inquired about how the HIAMP addressed challenges posed by inflationary pressures on works and resource management within the plan's priorities; officers referenced the County Council Medium-Term Financial Plan, addressing a 5% inflation pressure for the LCC budget in the next financial year. Officers expressed confidence in meeting objectives, with detailed budgetary information available in the Quarter two performance report for Highways, discussed at the same meeting. <p>The Committee supported the recommendations to the Executive Councillor as set out in the report and agreed that comments be passed on to the decision maker.</p>
<p>Highways Performance Report, Quarter 2 (1 July to 30 September 2023)</p>	<p>This report provided the Committee with the performance data for the Highways service for Quarter 2.</p> <p>Points raised in presentation/discussion:</p> <ul style="list-style-type: none"> • The Committee was pleased to see targets being met and the improved scores. • It was recognised that recent weather conditions had impacted performance in some areas. • The use of heavy machinery was not always cost effective for use on potholes and minor defect repair jobs across a rural road network.
<p>Highways Major Project Update Report</p>	<p>This report provided the Committee with an update since the last reporting period on all aspects of the highways major project portfolio.</p> <p>Points raised in presentation/discussion:</p> <ul style="list-style-type: none"> • Members felt that the works at the Springfield and Greencell roundabouts was progressing with minimal disruption to traffic flow. • Assurance was given that officers were confident that funding for Grantham Highstreet would be secured. • The Committee commended the smaller major works, the completion of which contributed towards placemaking improvements. • It was noted that housing developments around the various relief roads that were under construction meant that benefits to traffic flow may be undermined due to the increasing populations within the localities.

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	<ul style="list-style-type: none"> • Members also felt that work needed to be done to ensure cycle routes were joined up and provided an efficient network for active travel.
<p>Transport Quarter 2 Performance Report 2023/24</p>	<p>Consideration was given to a report which provided the Committee with the performance data for Transport Services for Quarter 2.</p> <p>Points raised in presentation/discussion:</p> <ul style="list-style-type: none"> • It was noted that: <ul style="list-style-type: none"> ○ Callconnect continued to receive positive feedback. ○ The Sleaford intertown service was being extended. ○ Overall, the network had stabilised and was more sustainable. • Public transport patronage numbers had stabilised, and the taxi and minibus market were improving; however, the educational travel market remained volatile and a high cost. • It was a known issue that commercial providers' timetables did not align very well with school drop off and pick up times in certain areas of Lincoln, in part due to high demands placed on providers. • There was little room for efficiencies on top of the extreme cost pressures faced by the service. • Increases in the number of subsidised passengers had exacerbated existing cost pressures. • A collaboration between Transport Services and Childrens' Services was looking at ways to help SEND children access independent travel to help mitigate pressures on subsidised services. • The Committee commended the Callconnect service and its new app, which granted better access to service users.
<p>Civil Parking Enforcement Annual Report 2022-2023</p>	<p>The report presented the annual Lincolnshire County Council Parking overview.</p> <p>Points raised in presentation/discussion:</p> <ul style="list-style-type: none"> • This year's penalty charges were the highest on record. Increased breaches of parking enforcement had increased in part due to new charges being in place at car parks within the costal county park. Enforcement had nonetheless proven successful and there had been high levels of compliance overall. • Parking patrols during school start and finishing times were prioritised and diverted to other high priority areas outside of term time. • It was recognised that there was a need for more patrols around

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	<p>Sincil Bank since parking restrictions had come into force.</p> <ul style="list-style-type: none"> • Extra resources would be needed if parking restrictions continued to increase in the county's urban areas. • Currently 35,000 hours per year were required by the contractor to deliver parking patrols. This was currently slightly underdelivered; however, delivery was improving. • Underdeliver of the contracted hours was in part due to staffing issues, as there was a high turnover of staff. • It had been recorded that parking patrol staff faced abuse from the public whilst delivering their job. • Penalty charges had not changed since 2008 and needed review to properly enforce restrictions and resource the service. • The service currently ran a ringfenced reserve of £800,000.

B. PLANNED ACTIVITY

29 JANUARY 2024 - 10:00 am			
	Item	Contributor	Type of Report
1.	Revenue and Capital Budget Proposals	Pam Clipson, Head of Financial Services	Pre-decision scrutiny; Executive decision 06 February 2024
2.	Civil Parking Enforcement - 2024 Contract and Notice Processing Solution	Mick Phoenix, Traffic Manager Matt Jones, Parking Services Manager	Pre-decision scrutiny; Executive Councillor decision on 08 – 09 February 2024.
3.	North Hykeham Relief Road – Land Assembly Preparation and Highways Matters	Sam Edwards, Head of Highways Infrastructure and Laboratory Services	Pre-decision scrutiny; Executive decision 06 February 2024
4.	Winter Service Plan Interim Report	Jonathan Evans, Head of Highways Client and Contractual Management Services	Scrutiny Report, on winter service provision, as requested at a previous meeting of the Committee.

04 MARCH 2024 - 10:00 am		
Item	Contributor	Type of Report
1.	Grantham Future High Street Fund - Market Place & Station Approach Projects Sam Edwards, Head of Highways Infrastructure and Laboratory Services Teresa James, Senior Project Leader (Major Schemes)	Pre-decision Scrutiny; Executive Councillor decision between 11-15 March 2024
2.	Public Rights of Way Fees & Charges Chris Miller, Head of Environment Andrew Fletcher, Public Rights of Way and Access Manager	Pre-decision Scrutiny. Executive Councillor decision between 05-14 March 2024.
3.	Service Level Performance Reporting Against the Success Framework 2023-24 Quarter 3 Highways (1 October to 31 December 2023) Jonathan Evans, Head of Highways Client and Contractual Management Services	Service Performance Monitoring Report, which sets out the performance of the highways service Against the Success Framework 2023-24.
4.	Major Work Schemes Report Sam Edwards, Head of Highways Infrastructure and Laboratory Services	Service Performance Monitoring Report, which enables the Committee to consider and comment on Highways major projects' progress and recommend any actions to the Executive Member for Highways, Transport, and IT.
5.	Approach to Transport Strategy Developments – Annual Update Report Sam Edwards, Head of Highways Infrastructure and Laboratory Services	Annual Strategy Position Report, which details the purpose and benefits of the Council's Transport Strategy, and progress made since the last report in January 2023.
6.	Highways Gully Cleansing/Repair and Surface Water Flooding Richard Fenwick, County Highways Manager Shaun Butcher, County Programme Manager	Six-monthly Performance Report which provides the Committee with an update on Gully Cleaning/Repair and Surface Level Flooding.
7.	Road Safety Partnership Update Steven Batchelor, Lincolnshire Road Safety Partnership Senior Manager	Annual Position Report which seeks to provide the Committee with an update on fatal, killed and serious injury

04 MARCH 2024 - 10:00 am		
Item	Contributor	Type of Report
		(KSI) casualty figures for Lincolnshire.

29 APRIL 2024 - 10:00 am		
Item	Contributor	Type of Report
1.	Transport - Quarter 3 Performance Report (1 October to 31 December 2023)	Helen Reek, Interim Head of Transport Services Service Performance Monitoring Report, which sets out the performance of the transport service.
2.	Stamford Transport Strategy	Sam Edwards, Head of Highways Infrastructure and Laboratory Services Charlotte Hughes, Senior Project Leader Highways Infrastructure Scrutiny Report, which provides an update on the Stamford Transport Strategy.

10 JUNE 2024 - 10:00 am		
Item	Contributor	Type of Report
1.	Rail Recovery and Strategic Role in Providing Connectivity, Supporting Lincolnshire Communities and Economy	Jayne Wingad, Rail Policy Officer Richard Bates, Lead Strategic Planner (Network Planning) for Eastern Region Network Rail Representation TBC Scrutiny Report: this item provides an update regarding matters relevant to rail including updates from the Department for Transport.
2.	Parking Enforcement Procedures Manual	Matt Jones, Parking Services Manager Pre-decision scrutiny; Executive Councillor decision 17 - 24 June 2024

29 JULY 2024 - 10:00 am		
Item	Contributor	Type of Report
1.	Winter Service Plan 2024-25	Jonathan Evans, Head of Highways Client and Contractual Management Services Pre-decision scrutiny; Executive Councillor decision Date Range TBC

29 JULY 2024 - 10:00 am

Item		Contributor	Type of Report
2.	Service Level Performance Reporting Against the Success Framework 2023-24 Quarter 4 - Highways Performance Report, Quarter 4 (1 January to 31 March 2024)	Jonathan Evans, Head of Highways Client and Contractual Management Services	Service Performance Monitoring Report, which sets out the performance of the highways service Against the Success Framework 2023-24.
3.	Major Work Schemes Report	Sam Edwards, Head of Highways Infrastructure and Laboratory Services	Service Performance Monitoring Report, which enables the Committee to consider and comment on Highways major projects' progress and recommend any actions to the Executive Member for Highways, Transport, and IT.
4.	Highways Gully Cleansing/Repair and Surface Water Flooding	Richard Fenwick, County Highways Manager Shaun Butcher, County Programme Manager	Six-monthly Performance Report, which provides the Committee with an update on Gully Cleaning/Repair and Surface Level Flooding.
5.	Public Transport Annual Update	Helen Reek, Interim Head of Transport Services	Annual Position Report, which provides an annual update on Public Transport since the previous report considered by this Committee on 17 July 2023.